

Agenda Item 9

		THE HEALTH SCRUTINY COMMITTEE FOR LINCOLNSHIRE	
Boston Borough Council	East Lindsey District Council	City of Lincoln Council	Lincolnshire County Council
North Kesteven District Council	South Holland District Council	South Kesteven District Council	West Lindsey District Council

Open Report on behalf of the NHS Lincolnshire Integrated Care Partnership

Report to	Health Scrutiny Committee for Lincolnshire
Date:	14 June 2023
Subject:	NHS Joint Forward Plan

Summary:

The Health and Care Act 2022 requires the Lincolnshire Integrated Care Board (ICB) and their partner trusts to prepare a first Joint Forward Plan (JFP) before the start of the financial year. For the first year, ICBs are required to publish and share the final plan by 30 June 2023. NHS England has developed and published guidance to support the ICB and partner trusts in undertaking this work. It sets out a flexible framework for JFPs to build on existing system strategies and plans, in line with the principles of subsidiarity.

NHS England will review and comment on draft JFPs and expect ICBs and their partner trusts to produce a first draft for consultation by 31 March 2023, with a view to publishing a final version by 30 June. The guidance makes it clear that each system has significant flexibility to determine their JFP's scope as well as how it is developed and structured. At a minimum, it should describe how the ICB, and its partner trusts intend to arrange and/or provide NHS services to meet their population's needs.

This paper details the process to develop Joint Forward Plan. The deadline for agreeing and publishing the final document is the end of June 2023.

Actions Requested:

Health Scrutiny Committee for Lincolnshire is asked to:

- a) note the process and the steps taken to develop the Joint Forward Plan;
- b) note requirement for the NHS to develop a Joint Forward Plan;

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| <p>c) note that the National Health Service Act 2006 (as amended by the Health and Care Act 2022) requires ICBs and their partner trusts to prepare a Joint Forward Plan before the start of each financial year; and</p> <p>d) agree to receive further reports, as required.</p> |
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1. Background

The Health and Care Act 2022 requires the Lincolnshire Integrated Care Board (ICB) and their partner trusts to prepare a first Joint Forward Plan (JFP) before the start of the financial year. For the first year, ICBs are required to publish and share the final plan by 30 June 2023.

NHS England has developed and published guidance to support the ICB and partner trusts in this exercise. It sets out a flexible framework for JFPs to build on existing system strategies and plans, in line with the principles of subsidiarity.

NHS England will review and comment on draft JFPs and expect ICBs and their partner trusts to produce a first draft for consultation by 31 March 2023, with a view to publishing a final version by 30 June. The guidance does not explicitly reference Primary Care, but we recognise the importance of their involvement throughout the development of the document.

2. Requirements

In developing the JFP, ICBs have a statutory duty to have regard to the integrated care strategy, Joint Local Health and Wellbeing Strategies (JLHWBSs) and Joint Strategic Needs Assessments (JSNAs) when exercising any relevant functions. The JFP will also outline how objectives in the government mandate regarding the ambitions in the NHS Long Term Plan and NHS planning guidance will be addressed.

In developing the JFP the ICB are expected to work with their ICPs; primary care partners; local authorities; the voluntary, community and social enterprise sector; NHS collaboratives, networks and alliances; and people and communities.

ICBs and their partner trusts must review the JFP and either update or confirm it annually before the start of each financial year.

3. Overview of Approach to Developing Lincolnshire NHS JFP

Steering Group

To ensure an inclusive and coproduced approach to develop the Joint Forward Plan, a Steering Group has been established with membership from the ICB, NHS partners, Lincolnshire County Council, Healthwatch and residents. The steering group's role is to:

- be a partner in developing the Lincolnshire NHS Joint Forward Plan, not a participant;
- inform, shape and own the process for developing the JFP;
- champion the development of the JFP within organisations and with stakeholders; and
- facilitate inputs to the JFP from organisations and stakeholders.

Workshop 1

A workshop was held on 8 March to agree the NHS Lincolnshire system's strategic priorities and commitments for the next five years (aligned to agreed ICS ambition and aims). To ensure the workshop achieves its objective, targeted work was undertaken with the public and NHS organisations to help develop a long list of potential priorities.

Sessions were run with each NHS organisations executive team, the Clinical Care Directorate, and the Primary Care Advisory Group to gain a range of views on what they believed the key priorities should be. Healthwatch and NHS Engagement Team also undertook a number of activities to gain an understanding of the public's view's, activities included:

- Two Healthwatch run webinars
- Healthwatch online survey – 1,028 responses
- 20 engagement events attended across Lincolnshire, talking to 254 people
- Engagement sent to over 9,000 people
- Engagement sent to over 13,000 staff through organisation comms
- Shared via other partner organisations
- Attended community events across Lincolnshire to target people who do not usually engage with the NHS
- Focused on areas with high levels of deprivation and health inequalities
- Supported patients to get involved who would not be able to access the survey online
- 388 responses to the Experiences of Care survey

Following the workshop, the notes from the round table discussions and results from the polls were analysed by the Steering Group and there was a clear consensus on strategic themes and the five core priorities which are:

- Strategic themes – Excellence, Innovation and Integration
- Priority 1: A new partnership with the public
- Priority 2: Living well and staying well (Prevention)
- Priority 3: Access
- Priority 4: Integration community care
- Priority 5: People

Priority Development

Working groups were put together to develop the priorities. These were made up of senior colleagues already leading on elements of work related to each of the priorities. Meetings were held with each working group with the expectation being they would develop the priority to identify the core ambition for the next 5 years in Lincolnshire with consideration for the local need, national requirements and plans already developed. The core elements for each priority that was identified were as follows:

- Priority 1: A new partnership with the public
 - Our Shared Agreement
 - Shared decision making
 - Co-producing services together
 - Supported self-care and self-management

- Priority 2: Living well and staying well (Prevention)
 - Preconception, infancy and early years (0 to 5)
 - Childhood adolescence (5 to 19)
 - Working age (16 to 64)
 - Ageing well

- Priority 3: Access
 - Developing services that align with the needs of the population
 - Developing the multi-disciplinary team
 - Simplifying the process for accessing health care
 - Helping the population to understand the health care they need and how best to access the right person

- Priority 4: Integration community care
 - Increasing the primary care offer
 - Embed a single hub to access step up/down care through
 - Integrating our services around the person
 - Integrating our workforce to create outstanding, responsive care

- Priority 5: People
 - Valuing our people
 - Growing our people
 - Developing our people
 - Retaining our people

Workshop 2

The developed priorities were presented to a second system workshop on 26 April to act as a 'confirm and challenge' session to test the ambition and the planned approach over the next five years. At the workshop a lead from each working group presented the core elements of the developed priority with attendees then taking part in roundtable discussion to evaluate and feedback on the material presented. The priorities were well received, strongly critiqued and the feedback provided was collated from each round table discussion to help shape them further.

Document Development

Following the second workshop the collated feedback from each of the round table discussions was shared with the working groups. They were requested to review and amend the information received and refine the priority further.

The final versions of the developed priorities have been shared with a copy writer who has been commissioned to ensure the final published document is truly public facing. Between the 17 and 26 May the copy writer is drafting the document with the refined information being shared with the working groups to ensure that the main element for each priority is captured.

The design of the document will be similar to the one used for the Integrated Care Strategy to ensure alignment in style as well as content. The aim is to show the Joint Forward Plan as part of a suite of documents with the Integrated Care Strategy and the Joint Health and wellbeing Strategy. The expectation is that this work is completed by 2 June ahead of the public and stakeholder engagement.

4. Consultation

Public and stakeholder engagement will take place between the 5 and 16 June, focused on the five priorities and to seek further feedback and views on the priorities ahead of the document being finalised. This will include engagement with The Joint Health and Wellbeing Board and the NHS System Non-Executive Directors. A draft version of the document will be shared with NHS England on 26 May with a session taking place in June to receive feedback from regional colleagues.

Our community engagement will take place across Lincolnshire to reach as many different people as possible in Spalding, Bourne, Alford, Market Rasen, Gainsborough, Mablethorpe, Stamford, Martin, Sutton on Sea, Sleaford, Lincoln, Boston and Grantham.

We will discuss the priorities with 24 communities and support groups including Sensory Support Services, Mental Health support groups, libraries, Rotary Club, arts and crafts, sports facilities, Daddy Day Care, coastal centre and a local School Debating Society. This is in addition to arranging two Microsoft Teams meetings with our patient representatives – our Patient Participation Group representatives and ICB Involvement Champions.

Healthwatch Lincolnshire are also hosting two webinars for staff during this engagement period.

Following the engagement work the document will be refined further to reflect the feedback received, with the final version being ready for approval by 30 June.

5. Conclusion

The NHS in Lincolnshire is required to produce a Joint Forward Plan by the end of June 2023. A presentation at the meeting will provide an overview of the draft document.

6. Background Papers

Document	Where can it be accessed
Guidance on developing the joint forward plan issued by NHS England (December 2022)	https://www.england.nhs.uk/wp-content/uploads/2022/12/B1940-guidance-on-developing-the-joint-forward-plan-december-2022.pdf

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